



MINUTES ARCTIC FIVE RECTOR'S COUNCIL MEETING

Time: Wednesday 6 October 2020, 14.00-17.00 (CET)

Online Zoom meeting

Attendees

Birgitta Bergvall-Kåreborn (chair)	LTU
Hans Adolfsson	UMU
Tapio Koivu	OULU
Eetu Leinonen	STUD OULU
Harri Malinen	ULAPL (adjunct)
Dieter Müller	UMU
Cathrine Norberg	LTU
Kenneth Ruud	UIT
Osmo Rätti	ULAPL
Herman Siggerud	STUD UIT
Peter Sköld (co-chair and secretary)	UMU
Antti Syväjärvi	ULAPL

Agenda Items

Action Items

1.	Welcome and opening words	Birgitta Bergvall Kåreborn, welcomes the participants and opens the meeting. Peter Sköld makes a brief summary of the past two years and informs the meeting about the mentioning of Arctic Five in the recent Swedish Strategy for the Arctic Region.
2.	State of the art at the Arctic Five member universities (including the Covid-19 situation)	Hans Adolfsson, Antti Syväjärvi, Kenneth Ruud, Birgitta Bergvall Kåreborn, Tapio Koivu and Herman Siggerud share experiences from the last year with a certain emphasis on the Covid-19 pandemic. Overall the universities have experienced and adopted to the pandemic in a similar way, and have managed well to organize online education and distance



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		work. Students have coped well, but also expressed feelings of loneliness. LTU (ERUF, Interreg) and Oulu (LUNIC, EUI) report new projects.
3.	Election of chair and secretary of the meeting	Birgitta Bergvall Kåreborn is elected meeting chair and Peter Sköld is elected meeting co-chair and secretary. The meeting briefly discusses the role of the chair and to eventually appoint a vice-chair.
4.	Approval of meeting agenda (Appendix 1)	The meeting approves to the agenda.
5.	Approval of minutes from last Arctic Five Rector's Council meetings, 2 October and 3 December 2019 (Appendix 2-3)	Arctic Five Rector's Council 2019 and an extraordinary meeting discussed the Thematic Areas, partnerships, EU applications, science tour, internal funding, long-term plan, and the establishment of a Student's Team. The meeting approves to the minutes from the last Arctic Five Rector's Meeting of 2 October and 3 December 2019.
6.	Status of Arctic Five Activities (Appendix 4-9)	Peter Sköld presents the Arctic Five Activity Report 2016-2020. He concludes that the outcome rhymes well with the expressed intentions from 2017. The activities include the formation of the organization (including long-term plans, Strategy Plan and bylaws), numerous meetings, large-scale and smaller project applications, Thematic Areas, Student's Team, EU dialogue, workshops, conference sessions, consultations, bibliometrics, promotion, website, and science tour arrangements.



		<p>The meeting acknowledges the Arctic Five Activity Report 2016-2020.</p>
<p>7.</p>	<p>Arctic Five bibliometrics (Appendix 10)</p>	<p>Dieter Müller presents bibliometric analyses of the Arctic Five universities. They illustrate that at the general level Arctic Five altogether are stronger and have a better development than the largest universities in Norway, Finland and Sweden. When it comes to field weighted citations Arctic Five is comparable to the large universities, but a bit behind in the category of most cited articles. Arctic Five publications cover many research areas. Totally 5,4 % of all publications are co-authored with at least two universities. Dieter Müller concludes that possibly the Arctic Five cooperation is more important than we often think it is.</p> <p>The meeting acknowledges the bibliometric analysis.</p>
<p>8.</p>	<p>3-year plan and budget (Appendix 11-13)</p>	<p>Harri Malinen presents the draft 3-year development model with the cornerstones of digital campus, joint virtual and blended courses, Thematic Areas, Chairs and Fellows, student's engagement and governance,</p> <p>Dieter Müller presents the proposal submitted to the Co-Ordination Team on the introduction of Arctic Five Chairs and Fellows as a way to develop thematic research and to be more well-known internally and internationally.</p> <p>Cathrine Norberg presents LTU comments on the need of more funding, packages, and the secretary position.</p> <p>The meeting discusses how to make joint education, the development of thematic</p>



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		<p>areas, the importance of integrating education, the preference of a bottom-up process, budget allocations, expected output, marketing, human resources, and young researchers and students.</p> <p>The meeting decides</p> <p>to support the general proposal of Arctic Five Chair and Fellows, and</p> <p>that the Co-Ordination Team should continue to refine and finalize a proposal for a 3-plan, and present it to the Rector's Council for decision.</p>
9.	Bylaws (Appendix 14)	<p>Peter Sköld presents the work process on the draft bylaws that have been circulated among all partners for comments.</p> <p>The meeting discusses the bylaws with a starting point in the remaining comments, and decides</p> <p>that the document should be named Bylaws, and</p> <p>that the term partners should be used instead of members, and</p> <p>that the Bylaws should be seen as a flexible instrument, and</p> <p>that the Executive Team should be included in the Bylaws, and</p> <p>to recommend the appointment of a vice-secretary of Arctic Five.</p> <p>Herman Siggerud points to the fact that the bylaws are missing in precision on the role and engagement of students, their need for meeting resources and work load compensation.</p>



		<p>The meeting decides</p> <p>that the Co-Ordination Team should include the comments from students in their forthcoming finalizing of the bylaws.</p>
10.	Rotating responsibilities	<p>The meeting discusses the 2-year rotation of responsibility of the Arctic Five Secretariat and related duties; Rector's Council, Co-Ordination Team, Executive Team, Thematic Areas, Student's Team, Communication Team.</p> <p>The meeting concludes that there are questions that need to be solved, and the meeting decides</p> <p>to postpone the decision on rotation and responsibilities with an aim to have a new set of responsibilities before the end of the year, and</p> <p>to instruct the Co-Ordination Team to process the continued work on rotation and responsibilities.</p>
11.	Other issues	No other issues were addressed.
12.	Next meeting	<p>The meeting expresses a shared notion for a desired physical meeting of Arctic Five Rector's Council. Seen in the perspective of a one-year cycle, the meeting decides</p> <p>to strive for a next meeting with Arctic Five Rector's Forum during the Arctic Circle in Reykjavik 14-17 October 2021.</p>
13.	Closing	Peter Sköld declares the meeting closed.



ATTACHED DOCUMENTS

- Appendix 1. Meeting agenda
- Appendix 2 Minutes Arctic Five Rector's Meeting 2 October 2019
- Appendix 3 Notes Arctic Five Rector's Meeting 3 December 2019
- Appendix 4 Arctic Five Activity Report
- Appendix 5 Notes Arctic Five Co-Ordination Team meeting 30 September 2020
- Appendix 6 Notes Arctic Five Application Team meeting 15 September 2020
- Appendix 7 Notes Arctic Five Thematic Area leaders meeting 14 September 2020
- Appendix 8 Arctic Five Student's Team members
- Appendix 9 Notes Arctic Five Student's Team meeting 23 September 2020
- Appendix 10 Arctic Five bibliometrics
- Appendix 11 Draft Arctic Five 3-year plan
- Appendix 12. Arctic Five Chairs & Fellows
- Appendix 13 Draft Arctic Five Strategy Plan
- Appendix 14 Draft Arctic Five Bylaws